Ascentage

Construction Supply Chain Management

Next Generation Technology Solutions

The built environment continues faces ever-increasing pressure to deliver more cost-effective and sustainable infrastructure, housing and commercial properties. As part of an ecosystem representing 14% of GDP, general contractors operate with slim margins (<5% EBIT) and low productivity. Further, the construction industry is directly responsible for 40% of CO2 emissions and indirectly for 25% of greenhouse gases. Better management of the construction supply chain through next generation software solutions presents an opportunity to improve on both financial performance and environmental impact.

Construction Supply Chain Management

Subcontractor/Vendor Management

- Prequalification
- Contracting
- Operations/performance

Payment Management

- Billing and AP
- Risk management
- Lien waivers/compliance

Material/Sustainability Management

- Commodities
- Distribution, logistics and inventory
- Carbon/energy efficiency

Cost-Effectiveness/Operational Excellence

Process-oriented workflow and document management solutions are among the best-established construction-related technologies and have been successfully applied to supply chain issues for over 30 years – Constructware (acquired by Autodesk) and Meridian Systems (acquired by Trimble) were both founded in 1994. The current generation of tools are designed to better manage project operations from the design stage through to closeout and turnover, while attempting to increase productivity, manage supply chain costs and reduce risk.

While many supply chain solutions span the construction ecosystem, two sectors stand out for their adoption of innovative approaches:

- **Civil** horizontal infrastructure roads, rail, bridges, tunnels and utilities 'benefit' from having a more concentrated supply chain with fewer materials aggregate, concrete, steel making up most of the spend.
- Mechanical/Electrical/Plumbing (MEP) MEP subcontractors have traditionally outspent on technology versus
 other trades and GCs, as their complex business model encompasses construction, offsite/modular fabrication and
 field services/maintenance operations.

Lastly, as can be seen above, the focus of many of these tools is on the financial aspects of supply chain management.

Sustainability/Environmental Impact

Supply chain solutions that address the materials used in construction in order to manage costs as well as to address longer-term environmental concerns have a similar history. The U.S. Green Building Council (USGBC), founded in 1993, launched the first LEED rating system in 2000, focused on sustainable building practices and processes. Only over the last decade has the focus turned toward cataloging the building materials themselves – pushing the development of data-driven solutions as well as workflow/document management tools.

In this regard, increased interest in using Artificial Intelligence (AI) has increased the focus on data access and data quality. Earlier tools required manual data entry and/or captured data in the form of documents rather than the underlying information, often resulting in poor quality data – incomplete, inaccessible, inaccurate – that is less suitable for AI applications.

15 Supply Chain Management Solutions to Watch in 2025 and Beyond (1 of 2)

| Subcontractor/Vendor Management | COMPASS by Bespoke Metrics | Integrated preconstruction solution for subcontractor prequalification, bidding and performance evaluation. | Founder and CEO Headquarters Founded Notable Investors Recent Transaction | Michael Ho Toronto, Ontario, Canada 2016 No outside investors |
|---------------------------------|-------------------------------|---|--|--|
| | © constrafor | Construction procurement solution including contracting, COI, prequalification, invoice and supplier diversity management and payment processing | Co-Founders Headquarters Founded Notable Investors Recent Transaction | Anwar Gauche/Douglas Reed New York, NY 2017 NFX, Fifth Wall \$264M Series A November 2024 |
| | டு cosuno | Construction subcontractor tendering/bidding solution based in Germany. Increases market visibility/transparency leading to greater number of bids/increased competition. | Co-Founders Headquarters Founded Notable Investors Recent Transaction | Kiko Berner/Fritz CramerMax Seifert Berlin, Germany 2019 Avenir Growth Capital, Spark Capital \$30M Series B February 2022 |
| | JONES | Al-driven Certificate of Insurance (COI) compliance management solution. Automates compliance process and integrates with construction operations and ERP solutions to reduce overall construction project risk | Co-Founders Headquarters Founded Notable Investors Recent Transaction | Michael Rudman/Omri Stern New York, NY 2016 NewSpring Capital, Camber Creek \$15M Series B December 2024 |
| | Kaya ∆I | Al-driven materials procurement management solution – from estimates through to logistics/delivery | Co-Founders Headquarters Founded Notable Investors Recent Transaction | Ojonimi Bako/Nicholas Selz Columbus, OH 2022 Suffolk, Dysruptek \$5.3M Seed January 2025 |
| | Raiven | Agentic Al procurement/vendor management solution focused on MEP subcontractors. Includes tools for sourcing/selection and price/spend tracking as well as network of pre-qualified suppliers | CEO Headquarters Founded Notable Investors Recent Transaction | Manoj Puthenveetil Irvine, CA 2015 Schneider Electric, Strandview \$4M Series C3 December 2020 |
| | Remarcable | SaaS procurement and asset management solution – material purchasing, tool management and field opeations on an integrated platform. Focused on MEP subcontractors. | Co-Founder and CEO Headquarters Founded Notable Investors Recent Transaction | Clint Zhang Cleveland, OH 2017 Insight Partners, Dot Capital \$15M Series A June 2025 |
| Payment Management | handle | Construction payment and lien/waiver management solution | Co-Founder and CEO Headquarters Founded Notable Investors Recent Transaction | Patrick Hogan San Francisco, CA 2018 American Express, Suffolk, Ironspring \$5M Later Stage October 2023 |
| | PAPERLESS ENVIRONMENTS* | Supply chain workflow automation and document management solution for AP, COI, lien waiver, AR and payroll. Integrated with all major construction ERP providers. | Founder and CEO Headquarters Founded Notable Investors Recent Transaction | Seth Dawson Baton Rouge, LA 2005 No outside investors |
| | >> ProcurePro | An integrated end-to-end procurement solution, featuring automation tools for scheduling, scope of works and subcontract management, vendor comparisons and approvals, and supply chain management. | Co-Founder and CEO Headquarters Founded Notable Investors Recent Transaction | Alastair Blenkin Brisbane, Australia 2019 Airtree, Leigh Jasper (Aconex) \$4M Series A January 2024 |
| | | | | |

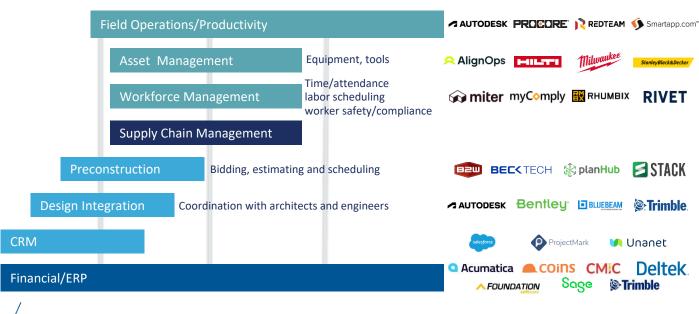
15 Supply Chain Management Solutions to Watch in 2025 and Beyond (2 of 2)

| FIELD MATERIALS | Leading AI platform for construction materials and equipment procurement. Automates processing of POs, delivery slips, invoices and inventory and integrates with all major construction ERP providers. | Co-Founders Headquarters Founded Notable Investors Recent Transaction | Eidar Sadikov/Victor Gane Charlotte, NC 2022 Navitas Capital, Bloomberg, Zacua \$10.5M Series A April 2025 |
|----------------------|---|--|--|
| KoJo | Market leading construction materials management and procurement solution – initial focus on MEP contractors. | Co-Founder and CEO Headquarters Founded Notable Investors Recent Transaction | Maria Davidson Covina, CA 2018 Battery Ventures, 8VC, Suffolk Undisclosed December 2023 |
| KOJO PARSPEC Qflow | Al-powered product selection, quotation and submittal solution focused on MEP subcontractors | Co-Founders Headquarters Founded Notable Investors Recent Transaction | Forest Flagler/Prayush Havelia San Mateo, CA 2020 Threshold Ventures, Building Ventures \$20M Series A July 2025 |
| Qflow | Construction material and waste data capture and analytics solution focused on quality control, finance management and decarbonization. | Co-Founder and CEO Headquarters Founded Notable Investors Recent Transaction | Brittany Harris London, UK 2018 System IQ, Suffolk \$7.9M Series A May 2023 |
| | Waste and recycling haulsourcing platform solution – trash collection, dumpster rental, waste disposal, and roll-off dumpsters for construction and demolition | Co-Founders Headquarters Founded Notable Investors Recent Transaction | Joe DiNardiMack/Luciano Di Nardi Jersey City, NJ 2022 Spark Capital, Suffolk \$12.5M Series A March 2025 |

How Supply Chain Management Fits in the Emerging Tech Stack for Contractors

Enterprise-Scale Modules Replace Project-Based Point Solutions – From Dozens of Software Vendors to Fewer than a Dozen

Representative Players



Notable Recent M&A Transactions in Construction SCM

| Investor | Acquirer | Target | Date | | Target Description | | Comments and Observations |
|---------------|------------------------------|------------------------------|---------|---|--|---|--|
| GROWTHCURVE | | planHub | Sept 25 | • | Preconstruction and bid management solution | • | Trade sale from Mainsail Partners |
| NEXA EQUITY | | FACILITY GRID | July 25 | • | Commissioning and construction closeout solution | • | Strategic investment in founder-led firm ¹ |
| WCAS | | AIA Contract Documents | July 25 | • | Construction legal document platform | • | Sponsor-to-sponsor deal - Trade Wind acquired from AIA in 2020 |
| THOMABRAVO | Command Alkon | DIGITAL FLEET | June 25 | • | Telematics fleet management solution | • | Integration with heavy civil construction platform solution |
| THOMABRAVO | ↑ FOUNDATION Software | ✓ VENDRIX | June 25 | • | Construction expense management solution | - | Integration with leading construction ERP solution for SMEs |
| жHg | access | FON | May 25 | • | Construction ERP solution | • | Further market penetration – Access also owns COINS |
| | Trimble: | StructShare | May 25 | • | Construction materials management solution | • | Integration with Trimble Viewpoint/ Trimble Construction One |
| | NEMETSCHEK GROUP | MANUFACTON | Mar 25 | • | Offsite production and pre- fabrication solution | • | To be integrated with Allplan BIM solution suite |
| Riverside | AlignOps | FLEETWATCHER | Aug 24 | • | Fleet and materials management solutions | • | Further build out of construction management suite |
| M33 GROWTH | Con <u>true</u> nt | ProcureWare | May 24 | • | Spinout of Bentley e-procurement solution | • | Integration of payment with cost management solution |
| | Trimble | 🗦 Flashtract | May 24 | • | Construction payment management solution | • | Integration with Trimble Viewpoint/ Trimble Construction One |
| ERT | | Avetta. | May 24 | - | Contractor risk management platform solution | • | \$3B trade sale from consortium of PE firms |
| | PROCORE | INTELLIWAVE TECHNOLOGIES | May 24 | • | Construction material and asset tracking | • | Integrated with existing labor and equipment tracking capabilities |
| | ✓ AUTODESK | >> PAYAPPS | Jan 24 | - | Construction payment management solution – aka GC Pay in US market | • | Integration with Autodesk Construction Cloud solution |
| | sage | Bridgetown | Jan 24 | • | BidMatrix bid analysis solution | • | Integrates with existing Sage 100 and 300 estimating solutions |

Sources: Pitchbook, LinkedIn, company websites, press releases

1 Ascentage Advisor transaction

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Select Built Environment, Engineering and Manufacturing Transactions







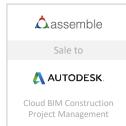














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Helping technology companies evolve

